



# 福特汽车记分卡屏幕图像

#### 背景

对于所有 IATF 16949 审核,有三个关键步骤可确保制定稳健的审核计划以获得绩效:

规则 5.7.1 c) "自上次审核以来的顾客和内部绩效数据;"

规则 5.7.2 审核计划"认证机构应对必需信息(见第 5.7.1 条)进行分析"

规则 5.7.2 a) "每项审核计划应确定至少有一小时在现场……用于数据验证……"

福特汽车记分卡 IATF 16949 快速参考指南作为 IATF 16949 审核计划的一部分,明确了上述各项规则所述步骤相关的记分卡、信息和要求。

本文件提供了相关的参考记分卡和其他绩效指标屏幕图像,图像上显示了福特汽车记分卡 IATF 16949 快速参考指南中确定的供应商绩效各项度量指标。

福特汽车记分卡 IATF 16949 快速参考指南可访问 IATF globaloversight web page 获取。

### 目录表,显示所提供的福特供应商门户供应商改进指标(SIM)屏幕图像示例

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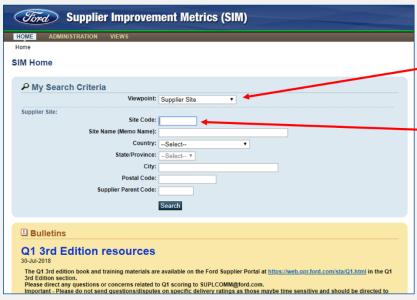
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• 福特供应商门户 Covisint 的 SIM 主页

### **SIM Homepage**



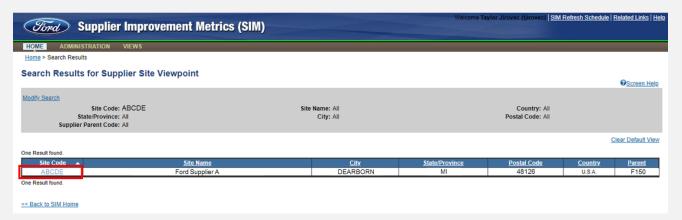
- SIM Homepage is available through Ford Supplier Portal, Covisint
  - Supplier selects the "Supplier Site" viewpoint from drop down list
  - They are required to enter their 5 character alphanumeric supplier manufacturing site code into the field which is located below the viewpoint list and then click "Search" \*
    - The site code can be found on the Purchase Order and will either be the primary site code or an alternate site code (see slide 7)

\*If searching by Site Name or Location on the SIM homepage, multiple site codes can appear in the Search Results. Verify site location / code. See SIM Search Results below.

SIM 搜索结果:选择适当的 GSDB 现场代码

### SIM Search Results

- This screen shows the code entered on the previous search screen
- The supplier confirms the correct location through the name, location and parent code
- The supplier would then click on the correct site code to go to their site page



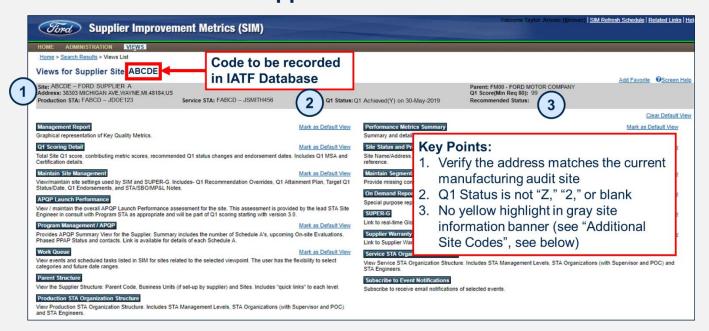
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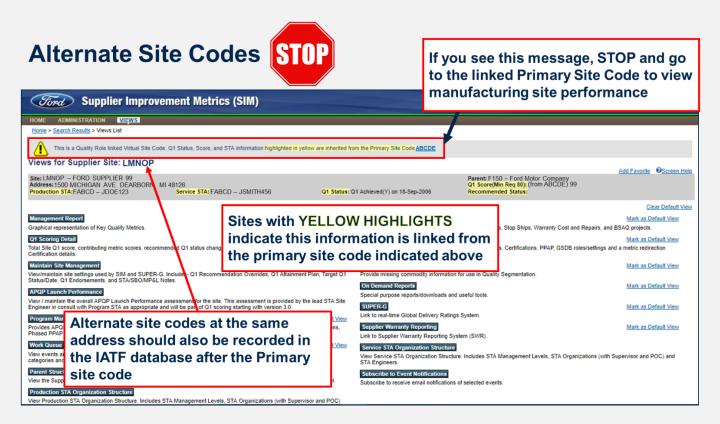
#### 在 SIM **查看列表(SIM Views List)**上对 3 个关键点进行验证



### **SIM Views List for Supplier Site**



备用现场代码: 可将备用现场代码添加至 IATF 数据库中,但须跟在主代码之后。现场的绩效与主代码相关联。



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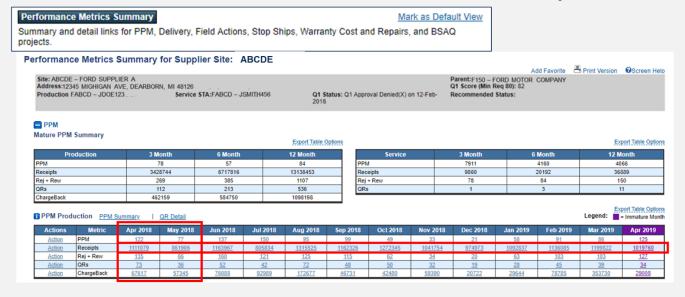


**绩效指标汇总** 为期 12 个月的活动不需要每个月都开展。 然而, 12 个月前或更长时间需要记录相关的数据。

### **Verify 12 Months of Receipt Activity**

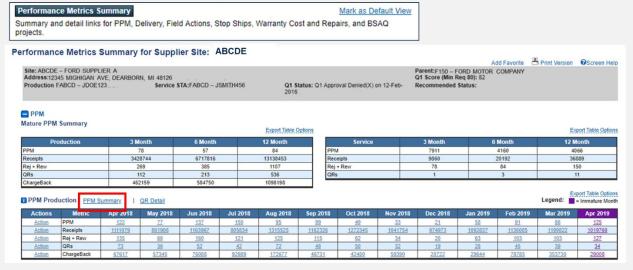
To verify the supplier has had at least 12 months of business activity, utilize the "Performance Metrics Summary" View at top right of Views List.

\*Note: This must be done for both Production and Service if there is activity indicated.



### **Verify 12 Months of Receipt Activity**

In the event that it is unclear if the supplier has had at least 12 months of business activity, utilize the "Performance Metrics Summary" View at top right of Views List and the "PPM Summary" link for additional details. (Continue to next page)



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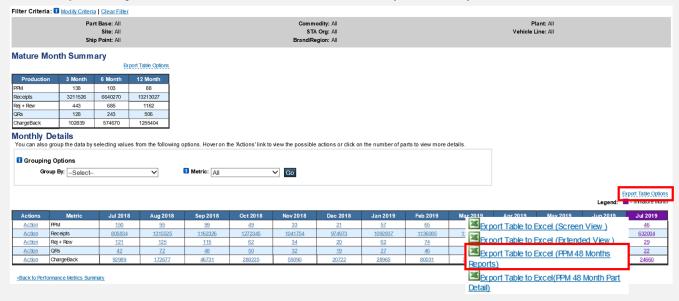


PPM 汇总



### **Verify 12 Months of Receipt Activity**

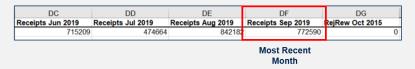
From the "PPM Summary", click the "Export Table Options", and select the "Export Table to Excel (PPM 48 Months Reports)". An Excel sheet will open with receipts for the past 48 months. Verify there are receipts in any month older than the threshold month (12 months).



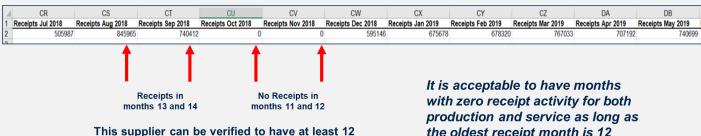
确认 12 个月活动的详细信息

### Image from Excel File – PPM 48 Months

In Excel file, scroll right to find the most recent months in the "Receipts" Section (around column DF)



Scroll left to see previous 48 months of receipts, specifically 11 or more months prior to most recent month



months of activity based on receipts in any month from month 12 to month 48 in the Excel file

the oldest receipt month is 12 months ago or older.

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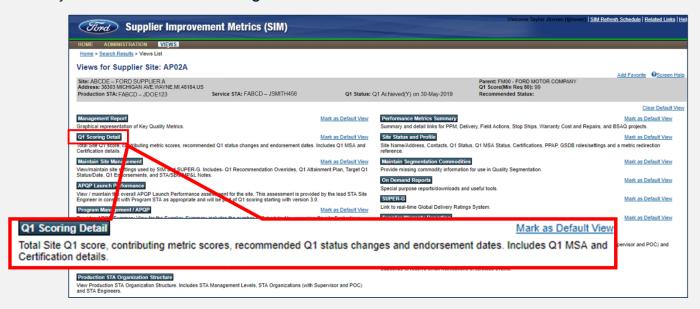




Q1 评分详情 可通过 Q1 评分详情页面获取 Q1 评分和状态

# **SIM View for Supplier Site**

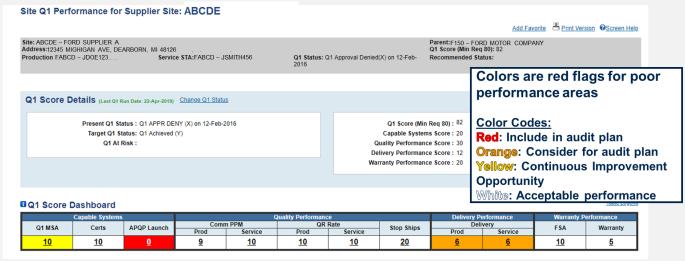
This screen provides several options of data that can be viewed by the supplier for the selected site. The key view of interest is **Q1 Scoring Detail**.



Q1 评分信息表为绩效驱动型审核跟踪提供了建议

### **Q1 Scoring Detail**

This section is the top of the scoring detail page and provides the present Q1 status, the total Q1 score, and the major contributing metric scores for the supplier site.



Scrolling down on this webpage will provide a further breakdown of the scores

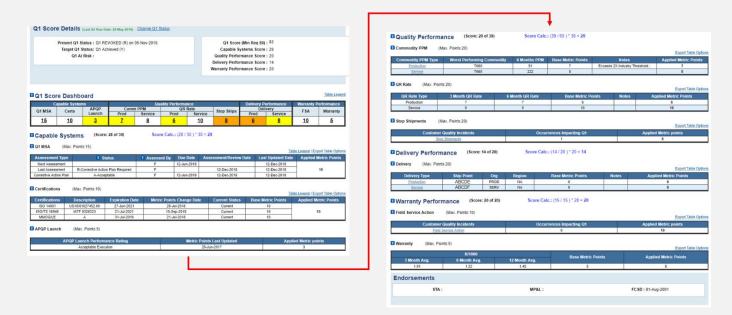
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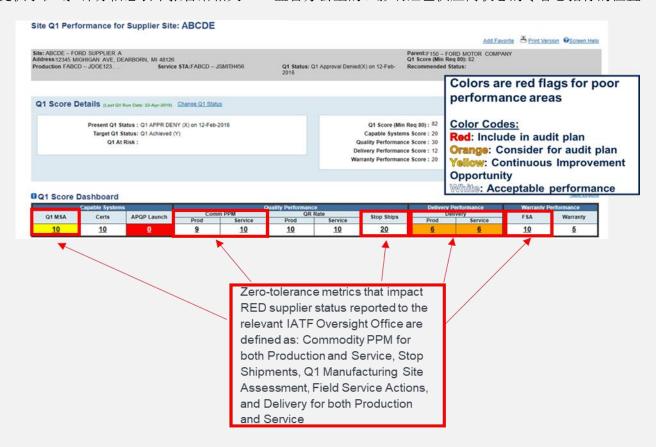
#### Q1 评分详情页码布局

### Q1 Scoring Detail – Full Page View



#### Q1 评分详情零容忍指标

本节提供了在Q1评分信息表中报告给相关IATF监督办公室的、影响红色供应商状态的零容忍指标的位置。



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#### Q1 审核中状态

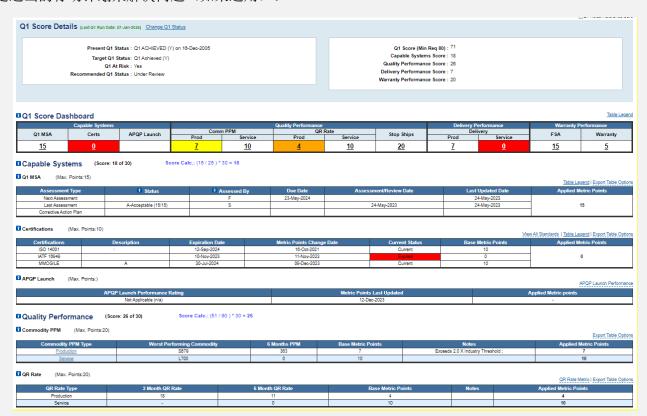


#### 本节提供了关于"审核中"这一推荐 Q1 状态的定义和期望

<u>"审核中"定义</u>:基于相关指标、得分或达到 Q1 所需的时间,可能会有一个系统建议的 Q1 行动措施给到供应商工厂。STA 工程师可出于以动措施置于"审核中:

- STA 正在初步调查建议的行动措施
- STA 确定无需采取行动(由于指标无效、有争议或指标是共享的)
- STA 正在与供应商合作,以可接受的方式解决问题,且认为 Q1 行动措施没有必要或不适当
- 对于取得足够 Q1 进展的供应商, STA 已给予短期的延期以达成 Q1 目标

<u>期望</u>:无论是否将建议的 Q1 行动措施置于"审核中"、是否发生建议的 Q1 状态变更,或者是否存在 Q1 风险标志,都应按照所报告的指标来正常进行以绩效为驱动的审核。应调查并验证任何不良的产品质量或交付绩效指标,并制定适当的行动计划来解决问题(如果适用)。



Q1 撤销状态 了解当前 Q1 状态和推荐 Q1 状态之间的差异极为重要

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### Q1 Revoked Status = IATF Special Status

Ford will notify the organization if the organization's Present Q1 Status is placed in the Special Status of Q1 Revoked ("R"). Ford can submit an IATF Performance Complaint against the organization based on the issues leading to the Special Status of Q1 Revoked.

> Target Q1 Status: Q1 Achieved (Y) Q1 At Risk: Yes Recommended Q1 Status: R - Q1 Revoked

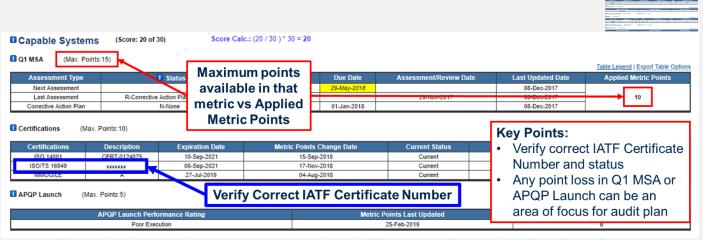
"Q1 at Risk" and "Recommended Status" do not trigger a special status reporting requirement per Ford Customer Specific Requirements





供应商必须将其经验证后的认证状况记录到 GSDB 中

### Q1 Scoring Detail - Capable Systems



- The supplier is required to record its current and valid IATF 16949 certification in the Ford Global Supplier Database (GSDB) available through the Ford Supplier Portal
- Certifications and second party Ford assessment (Q1 MSA) of the supplier must be current and acceptable to have no impact on Q1 score

#### 质量绩效

各指标的更多详细信息,请访问各页面提供的链接

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Quality Performance

QR Rate Type

(Max. Points:20)

(Max. Points:20)

(Max. Points:20)

Commodity PPM

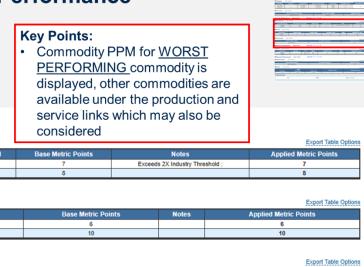
**QR** Rate

Stop Shipments



# **Q1 Scoring Detail – Quality Performance**

Score Calc.: (39 / 60 ) \* 30 = 20



<u>Blue, underlined links</u> will take the user to a detail page (i.e. Production, Service, Stop Shipments)

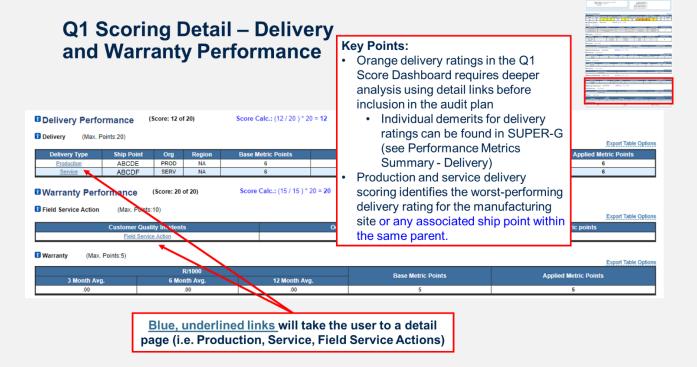
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#### 交付与保修

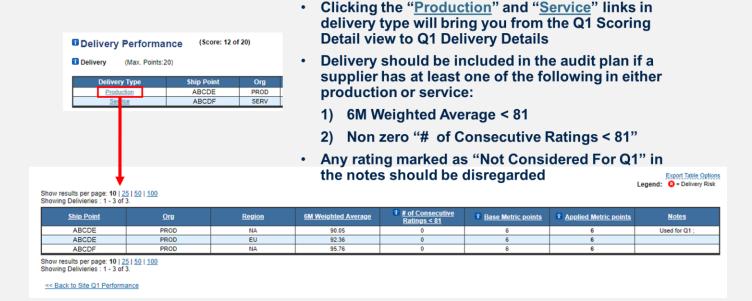


可通过 SUPER-G 物流报告系统(与 SIM 链接)获取交付评分信息



关键阈值推动 Q1 交付指标评分

### **Delivery Performance Detail**



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#### 绩效指标汇总



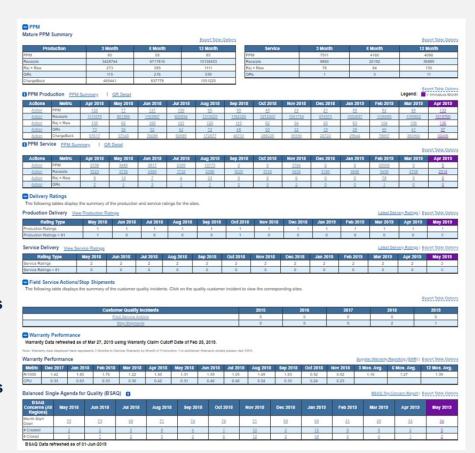
"绩效指标汇总"页面提供了13个月的绩效趋势,并可查阅细节

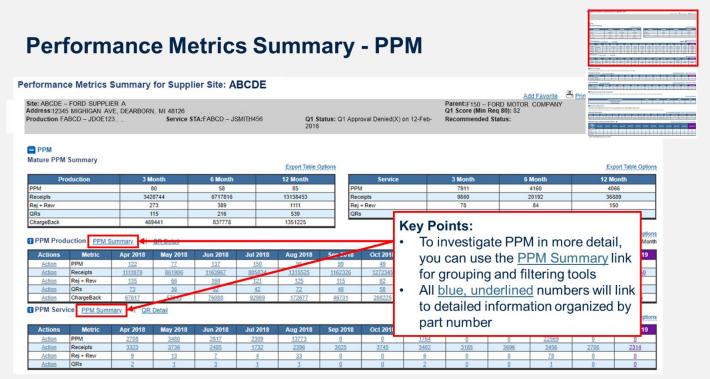
# Performance Metrics Summary

The "Performance Metrics Summary" view provides an overview of the following metrics

- PPM Summary, Production, and Service
- Delivery Ratings for production and service
- Field Service Actions (FSA) and Stop Shipments (SS)
- Warranty Performance

This view is located on the top right corner of the "Views List"





Scrolling down on this webpage will include Delivery, Field Service Actions, Stop Shipments, and Warranty

福特公司签约的具体零件生产组织可查阅导出的表单

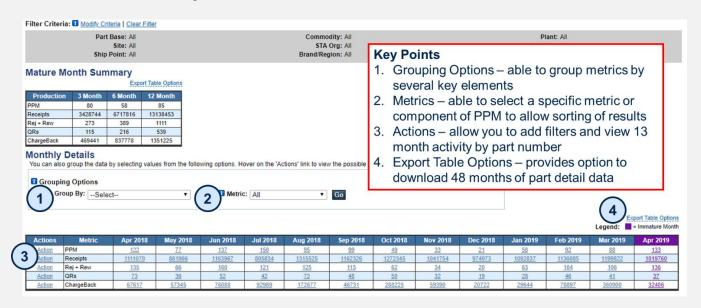
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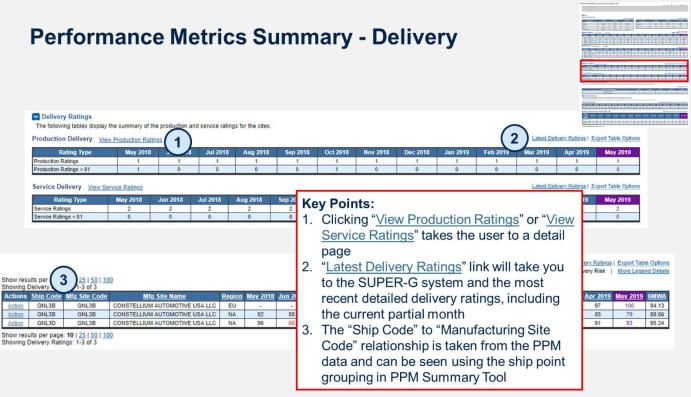
#### PPM 汇总



### **PPM Summary Tool**



交付汇总:确定特定的顾客工厂和远程现场,应先确定正确的装运区域和装运点。



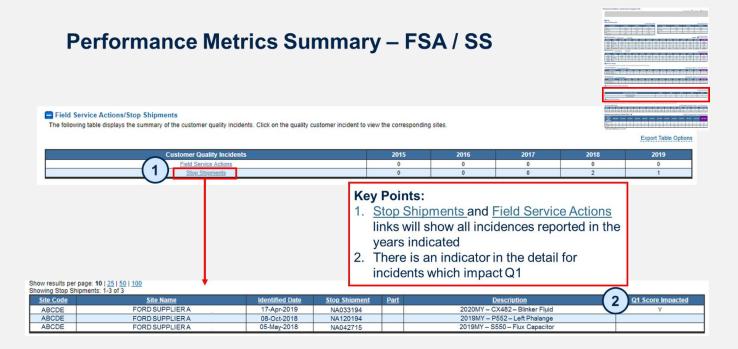
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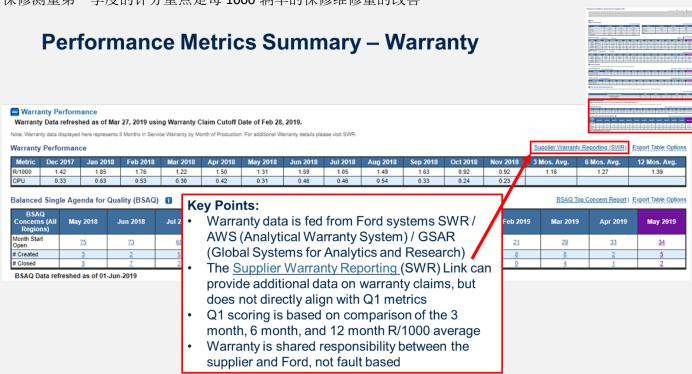
#### 现场服务措施与停止发货状况汇总

现场服务措施(召回)和停止装运(客户生产中断)属于重大事件



#### 保修汇总

保修测量第一季度的评分重点是每 1000 辆车的保修维修量的改善



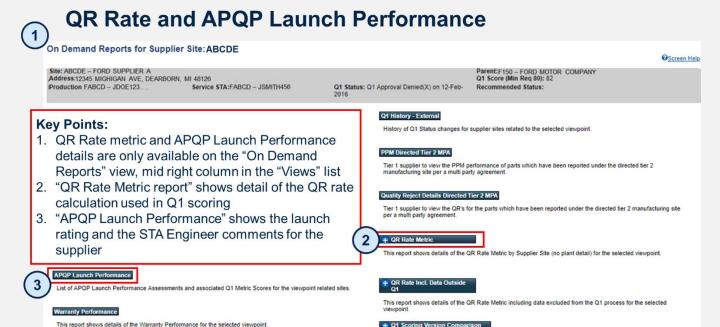
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#### QR 比率和 APQP 发布绩效总结

尽管 Q1 评分信息表上列明了 QR 比率和 APQP 启动绩效评分,但详细信息只可在"On Demand Reports"页面查



#### GETRAG 合资企业

格特拉克(Getrag)--福特汽车变速箱合资企业不由福特供应商质量部管理,但仍作为供应商地点的顾客,尽管顾客本身就是 Getrag 合资企业。

This report compares the Q1 Scoring 2.0 and 3.0 values for sites in the selected viewpoint

# **Getrag Ford Transmission Suppliers**

### **How to Identify Getrag Unique Suppliers:**

- 1. No Service Activity (Service STA Inactive)
- 2. Production Activity ONLY to Getrag Plants

Plant Code ▲	<u>Plant Name</u>	<u>Country</u>
<u>0122A</u>	Getrag Ford Transmission Halewood	UNITED KINGDOM
<u>0132A</u>	Getrag Ford Transmission Cologne	GERMANY
6651C	Getrag Ford Transmission Bordeaux	FRANCE
<u>GZD5A</u>	FORD GETRAG - SANAND	INDIA

Refer to "PPM Summary Tool" and group by "Plant" and "Receipts" metric

May also include parts shipped through trading companies to other regions

3. Production STA Org "FEPGF" or "XAGFT"

These suppliers are excluded from Q1 and are governed by the Getrag commercial contracts.

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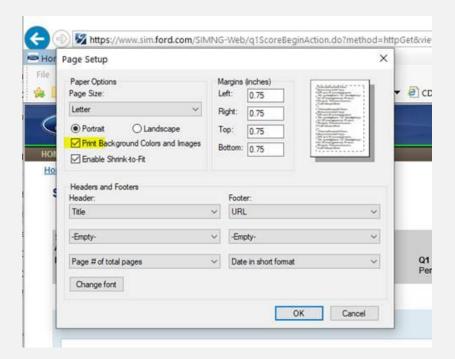




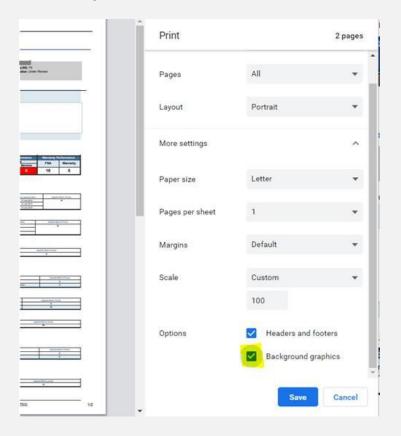
#### Q1 评分信息表 PDF 中颜色显示

如使用打印功能创建显示 Q1 评分信息表 PDF(显示 Q1 评分详细信息),则如未选择正确的设置,信息表的颜色编码可能会消失。

如使用微软 Internet Explorer 浏览器,则 PDF 中显示颜色的设置如下图所示。



如使用 Google Chrome 浏览器,须将其按下图所示设置。其他浏览器设置也类似。



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